

**Master of Business Administration
MBA Semester IV
Financial Management Specialization**

FM-06: Project Planning, Analysis & Management

Marks: 100

Duration: 60 Hrs.

CREDITS: 4

Objectives: The basic purpose of this course is to understand the framework for evaluating capital expenditure proposals, their planning and management in the review of the projects undertaken.

Course Outcomes: The successful completion of this course shall enable the students to:

CO1: Identify the elements of the Project Management life cycle.

CO2: Apply tools and techniques of project management.

CO3: Comprehend the feasibility analysis in Project Management and network analysis tools for cost & time estimation.

CO4: Evaluate projects based on technical and financial analysis.

UNIT	CONTENT	HOURS
I	Generation and Screening of Project Idea; Capital Expenditure; Importance and difficulties	11
II	Market Demand and Situational Analysis; Technical Analysis; Financial Analysis	11
III	Analysis of Project Risk; Firm Risk and Market Risk; Social Cost Benefit Analysis	11
IV	Multiple Projects and Constraints; Network Techniques for Project Management; Project Review and Administrative Aspects	11
V	Project Financing in India; Problem of Time and Cost Overrun in Public Sector Enterprises in India Assessment of the Tax Burden; Environmental Appraisal of Projects.	11
	Group learning exercises involving discussion, role-play and presentation by students.	05
	TOTAL	60

Readings:

1. Ahuja, G.K. & Gupta, Ravi. Systematic Approach to Income Tax. Allahabad Bharat Law House.
2. Bhalla, V.K. Modern Working Capital Management. New Delhi. Anmol.
3. Bhalla, V.K. Financial Management and Policy. New Delhi, Anmol.
4. Chandra, Prasanna. Projects: Preparation, Appraisal, Budgeting and Implementation. 3rd ed., New Dehi, Tata McGraw Hill.
5. Dhankar, Raj S. Financial Management of Public Sector Undertakings. New Delhi, Westvill.

Pedagogy:

- ICT enabled Classroom teaching
- Case study
- Practical / live assignment
- Interactive classroom discussions
- Flipped classroom

Teaching Plan:

At the beginning of each semester faculty teaching the course will provide (i) Teaching Plan, (ii) updated reading list, and (iii) the list of case studies for uploading on Department website.

Facilitating the achievement of Course Learning Outcomes

Unit No.	Course Learning Outcomes	Teaching and Learning Activity	Assessment Tasks
I	Identify the elements of the Project Management life cycle.	Lecture/Video/ Case/ Presentation	Class participation, Presentation, Viva/ test
II	Apply tools and techniques of project management.	Lecture/Video/ Case/ Presentation	Class participation, Presentation, Viva/ test
III	Comprehend the feasibility analysis in Project Management and network analysis tools for cost & time estimation.	Lecture/Video/ Case/ Presentation	Class participation, Presentation, Viva/ test
IV&V	Evaluate projects based on technical and financial analysis.	Lecture/ Case/ Industry Expert interaction /Presentation	Class participation, Presentation, Viva/ test