

H.P. University, Summer Hill, Shimla-5
(NAAC Accredited 'A' Grade University,
Centre For Distance & Online Education
"Administrative Section"

No. CDOE/8-1/2006-24/HPU/Admn.

Dated:-8.08.2024

OFFICE ORDER

The **Viva-Voce** examination as well as **Project Evaluation Report** in respect of M.Com. 4th Semester, through **Offline mode** in CDOE for the academic session 2022-2023 has been fixed as per the schedule given below:

No.	Course/Semester	Date	Coordinator/ Incharge
1	M.Com. 4 th Semester MC-405 & 406	12.08.2024 to 14.08.2024 10:00 A.M. Onwards	Dr. Suresh Kumar, Asst. Secy. CDOE, HPU

During the course of Viva-Voce Ms. Reena (JoA) IT, outsourced to Sh. Vijayant Thakur, Programmer (outsourced); Smt. Champa (Data Entry Operator) outsourced and Ms. Neha Chaudhary (Data Entry Operator and Smt. Kanta, Ms. Ganga, Pradeep and Vikram Singh will assist the Coordinator.

The Section Officer (Academic - IV) CDOE may please advise that the above information is communicated to the concerned students well in time as well as external examiners. The External Examiners will be entitled for TA/DA sitting charges/remuneration for evaluation of Viva-Voce and Project Report as per rules.

Sd/-
DIRECTOR
 Date: 8.08.2024

Ends No. 100

Copy for information & necessary action to:-

1. Dr. Suresh Kumar, Co-ordinator, M.Com. (CDOE), H.P. University.
2. The Director, Regional Centre, Khanpura, Dharanishala, District Kangra H.P. with a request to provide the Technical staff and Class-IV during the course of Viva-Voce and Project report.
3. The Asst. Registrar (Academic) CDOE, HPU, Shimla-5
4. The Joint Controller, (LAD) H.P. University, Shimla-5
5. The Section Officer, Academic-IV, CDOE, HPU, Shimla.
6. The Section Officer, Internal Audit, H.P. University, Shimla-5.
7. The Section Officer, Accounts/Admn. CDOE, H.P. University, Shimla-5
8. The Section Officer (Enquiry) CDOE, HPU, Shimla-5
9. Ms. Nisha Devi, Programmer, CDOE, H.P. University to upload the said information on the CDOE website.
10. Sh. Vijayant Thakur, Programmer, CDOE, H.P. University, Shimla-5
11. Ms. Reena (JoA) IT, Academic-III Section, CDOE, H.P. University, Shimla-5
12. Smt. Champa (Data Entry Operator) Academic-I, CDOE, H.P. University, Shimla-5
13. Ms. Neha Chaudhary (Data Entry Operator, Acad-IV, CDOE, H.P. University, Shimla-5
14. Smt. Kanta, Peon, Academic-II, CDOE, H.P. University, Shimla-5
15. Mrs. Ganga, Peon, Academic-I CDOE, H.P. University, Shimla-5
16. Sh. Pradeep and Vikram Singh, Coolies, CDOE, HPU, Shimla.
17. Guard File.

@ A.M. Com for viva pth

@ A.M. Com

Sd/-
 8/8/24

Sd/-
 DIRECTOR

H.P. University, Summer Hill, Shimla-5
(NAAC Accredited 'A' Grade University,
Centre For Distance & Online Education
"Administrative Section"

No. CDOE/8-1/2006-24/HPU/Admn.

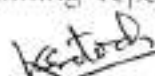
Dated:-23.12.2024

OFFICE ORDER

The Evaluation of Job Training Report /Project Report in respect of MBA 4th Semester, through **Offline mode** in CDOE for the academic session (January 2022-2023 batch) has been fixed as per the schedule given below:

No.	Course/Semester	Date	Coordinator/ Incharge
1	MBA 4 th Semester Project report evaluation	27.12.2024 10:00 A.M. Onwards	Dr. Varun Abrol, Department of MBA, CDOE, HPU.
2.	MBA 4 th Semester On Training Job report evaluation	28.12.2024 10:00 A.M. onwards	Dr. Varun Abrol, Department of MBA, CDOE, HPU.

The Section Officer (Academic – IV) CDOE may please ensure that the above information is communicated to the concerned students well in time as well as external examiners. The External Examiners will be entitled for TA/DA sitting charges/remuneration for evaluation of Project and job training report as per rules.


DIRECTOR

Dated: 23.12.2024

Endst. No.Even:

Copy for information & necessary action to :-

1. Dr. Varun Abrol, Co-ordinator, MBA (CDOE), H.P. University.
2. The Asstt. Registrar (Academic) CDOE, HPU, Shimla-5
4. The Joint Controller, (LAD) H.P. University, Shimla-5.
5. The Section Officer, Academic-IV, CDOE, HPU, Shimla.
6. The Section Officer, Internal Audit, H.P. University, Shimla-5.
7. The Section Officer, Accounts/Admn. CDOE, H.P. University, Shimla-5
8. The Section Officer (Enquiry) CDOE, HPU, Shimla-5
9. Ms.Nisha Dēvi, Programmer, CDOE, H.P. University to upload the said information to the CDOE website.
10. Guard File.


Liaison cum-PR Officer

To

Dated: 18-07-2024

The Controller of Examination
Himachal Pradesh University
Summer Hill, Shimla-5

Subject: Approval of Panel for the Viva of M.Com Courses MC-405 & MC-406 of External Examiners at Shimla CDOE/ICDEOL Headquarter,

Sir,

The panel of external examiners for the conduct of Viva-voce of M.Com Courses MC-405 & MC-406(Comprehensive viva) 4th Semester is recommended as follow:-

M.Com Courses MC-405 & MC-406(Comprehensive viva) 4th Semester :

- a) Prof. SS Narta, Deptt of Commerce, HPU Shimla.
- b) Prof. Kulbhushan Chandel, Deptt of Commerce, HPU Shimla.
- c) Prof. OP Verma, Deptt of Commerce, HPU Shimla.
- d) Prof. Vijay Sharma, Deptt of Commerce, HPU Shimla.
- e) Prof. Davender Sharma, Deptt of Commerce, HPU Shimla.
- f) Prof. Kulwant Sing Pathania, Deptt of Commerce, HPU Shimla.
- g) Prof. Usha Sharma, Department of Evening Studies HPU Shimla.
- h) Prof. Arti Dhawan, Department of Evening Studies HPU Shimla.
- i) Prof. Kuldeep Attri, Regional Centre, Khaniyara, Dharamshala, Himachal Pradesh.
- j) Prof. Mohinder Singh, HOD Deptt of Commerce Central University, Himachal Pradesh.
- k) Prof. Surya Rashmi Rawat, Deptt of Management, Central University, Himachal Pradesh

It is further submitted that the dates for aforesaid Viva-voce is proposed w.e.f. 25-07-2024 onwards through offline mode in the CDOE/ICDEOL building of

Himachal Pradesh University, and the services of the above mentioned panel members will be utilized for the same. The Controller of Examination is requested to approve the panel for conducting Viva-voce of M.Com Courses MC-405 & MC-406 4th Semester.
Thanking You!

Yours Sincerely


Coordinator, UG/PG Commerce
ICDEOL, HPU, Shimla-5

Katbach
18/07/2024

COE

Himachal Pradesh University,
(NAAC Accredited 'A' Grade University)
Centre for Distance & Online Education
"Administrative Section"

No. ICDEOL/8-1/2006-25/HPU/Admn.

Dated:-04.06.2025

The Final Teaching Practice Schedule of B.Ed. 2nd Year (Admitted in March 2023) of the CDOE has been fixed as per schedule given below:-

OFFICE ORDER

The Final Practice Teaching Examination in respect of B. Ed. 2nd Year Learners (Admitted in March 2023) has been fixed as per schedule given below:-

Sr.	Name of Course / Year	Group Co-ordinator	Internal Examiners	Dates of Final Teaching Practice	Venue and Time
1.	B. Ed. 2 nd Year MLSM PCP Centre, Sundernagar, Mandi, H.P.	Prof. Kuldeep Singh Katoch (Mob.:94184-58245)	Dr. Monika Sood	12 th , 13 th , 16 th and 17 th June, 2025	Govt. SSS (Girls), Sundernagar, H.P. (9 am to 3pm)
2.	B. Ed. 2 nd Year, ICDEOL, Shimla PCP Centre - I	Prof. Surender Kumar Sharma (Mob.:94184-73578)	Dr. Ritika Sharma	19 th , 20 th and 21 st June, 2025	Model Senior Secondary School, H.P. University, Shimla, H.P. (9 am to 3pm)
3.	B. Ed. 2 nd Year, ICDEOL, Shimla PCP Centre - II	Dr. Pardeep Singh Dehai (Mob.:94390-50971)	Dr. Ruchi Verma	16 th , 17 th , 18 th and 19 th June, 2025	Model Senior Secondary School, H.P. University, Shimla, H.P. (9 am to 3pm)
4.	B. Ed. 2 nd Year HPU Regional Centre Dharamshala PCP, Kangra	Sh. Rajesh Kumar Sharma (Mob.:94185-87640)	Dr. Shashi Kant Sharma	16 th , 17 th , 18 th and 19 th June, 2025	Govt SSS (Girls), Depot Bazar, Dharamshala, Kangra. (9 am to 3pm)

The Section Officer (Academic - II) ICDEOL, may please ensure that the above information is communicated to the concerned students, internal, external examiners and Principal/Headmasters of respective schools well in time for the smooth conduct of Final Teaching Practice Examination. The T.A./D.A. to internal and external examiners will be paid as per H.P. University rules. The Coordinators may apply for advance in order to meet the T.A./D.A. and other charges etc.

K. Sood
Director (CDOE) 04/06/25

1. All the above Co-ordinators/Internal Faculty of Education for information & necessary action.
2. The Asstt. Registrar (Academic), (CDOE) HPU, Shimla-5.
3. The Joint Controller, (LAD) H.P. University, Shimla-5.
4. All the coordinators of Learning Support Centre (LSC's) of CDOE with a request to inform the students about the schedule of final practice.
5. The Joint Director (ICDEOL), H.P. University, Shimla-5.
6. The Section Officers, Academic-III CDOE for information.
7. The Section Officer, Internal Audit, H.P. University, Shimla-5.
8. The Section Officer, Accounts/Admn, CDOE.
9. The Dealing Assistant (Enquiry) (CDOE), H.P. University, Shimla-5
10. Smt. Nisha Devi, Programmer CDOE to upload the schedule on the website for information.
11. Guard file/Notice Board.

R. Singh
Liaison-cum-PRO 04/06/25

Subject: Schedule of Practical Examination of MA Music (1, 2, 3, 4 semesters).

Respected Sir,

The Practical Examinations of students of MA Music, of CDOE (regular and reappear) are scheduled to be held from 12.07.2025 to 13.07.2025. Kindly provide the complete cut list of the students and inform the students in time. Kindly do not upload this letter in the website.

Practical Examination Schedule
MA MUSIC (1, 2, 3, 4 Semesters) of CDOE
Starting time 9.30 a.m.

Courses	Date	Examination Roll No
MUSI102TH Seminar	12.07.2025(Evening)	All
MUSI103PR Stage Performance	12.07.2025(Morning)	
MUSI104PR Viva-Voce	12.07.2025(Evening)	
MUSI202PR Stage Performance	12.07.2025 (Morning)	240440020001 to 21
MUSI203PR Viva-Voce	12.07.2025 (Evening)	
MUSI204PR General Study of Raga & Light Music	12.07.2025 (Morning)	240440020022 to 43
MUSI501PR and MUSI503PR Elective Course (Music)	12.07.2025 (Evening)	
MUSI204PR General Study of Raga & Light Music	13.07.2025 (Morning)	240440020001 to 21
MUSI501PR and MUSI503PR Elective Course (Music)	13.07.2025 (Evening)	
MUSI202PR Stage Performance	13.07.2025 (Morning)	240440020022 to 43
MUSI203PR Viva-Voce	13.07.2025 (Evening)	
MUSI303PR Stage Performance	12.07.2025 (Morning)	144230020001 to 11
MUSI303PR Viva-Voce	12.07.2025 (Evening)	
MUSI304TH Research Project (Viva-voce)	13.07.2025 (Morning)	
MUSI305PR Playing Techniques of synthesizer	13.07.2025 (Evening)	
MUSI403PR Stage Performance	12.07.2025 (Morning)	44230020001 to 21
MUSI404PR Viva-Voce	12.07.2025 (Evening)	
MUSI405PR General Study of Ragas and Light Music	12.07.2025 (Morning)	44230020022 to 41
MUSI502PR and MUSI504PR Elective Course/s (Music)	12.07.2025 (Evening)	
MUSI405PR General Study of Ragas and Light Music	13.07.2025 (Morning)	44230020001 to 21
MUSI502PR and MUSI504PR Elective Course/s (Music)	13.07.2025 (Evening)	
MUSI403PR Stage Performance	13.07.2025 (Morning)	44230020022 to 41
MUSI404PR Viva-Voce	13.07.2025 (Evening)	
MUSI402TH Seminar	12.07.2025 (Morning)	44230020022 to 41
MUSI304TH Research Project (Viva-voce)	12.07.2025 (Evening)	
MUSI402TH Seminar	13.07.2025 (Morning)	44230020001 to 21
MUSI304TH Research Project (Viva-voce)	13.07.2025 (Evening)	

Thanks

Received
18/7/25
23/7/25

[Signature]
18/7/2025
Dr. Mritunjay Sharma
Coordinator (Music)
CDOE, HPU, Shimla
9318510611

(NAAC Accredited 'A' Grade University)
Centre For Distance Education and Open Learning,
"Administrative Section"

No. ICDEOL/8-1/2006-23/HPU/Admn.

Dated:-24.08.2024

OFFICE ORDER

The schedule of Practical Examinations in respect of DCA 2nd Semester, DDS 2nd Semester, DCA 1st Semester, DDS 1st Semester and DDS 2nd Semester (Project Viva-Voce) for the Academic Session June- July 2023-2024 and January 2024 has been fixed at the CDOE Building, H.P. University, Shimla-5 as per schedule given below:-

Sr. No.	Course/Semester	Date & time	Venue	Co-ordinator
1.	DCA- 2nd Sem.	28.08.2024 10:00 A.M. onwards	CDOE, H P University, Shimla-5	Dr. Sandeep Kumar Deptt. of Computer Science, CDOE, HP University.
2.	DDS- 2 nd Sem.	28.08.2024 10:00 A.M. Onwards	CDOE, H P University, Shimla-5	Dr. Sandeep Kumar Deptt. of Computer Science, CDOE, HP University.
3.	DCA-1 st Semester	29.08.2024 10:00 A.M. Onwards	CDOE, H P University, Shimla-5	Dr. Sandeep Kumar Deptt. of Computer Science, CDOE, HP University.
4.	DDS 1 st Semester	29.08.2024 10.00 A.M Onwards	CDOE, H P University Shimla-5	Dr. Sandeep Kumar Deptt. of Computer Science, CDOE, HP University.
5.	DDS 2 nd Semester Project Viva	04.09.2024 10.00 A.M. onwards	CDOE, H P University Shimla-5	Dr. Sandeep Kumar Deptt. of Computer Science, CDOE, HP University

The Section Officer (Academic-III) CDOE may please ensure that the above information is communicated to the concerned students well in time. Neelam Kumari, Lab. Attendant will assist in the Practical examinations on the date mentioned above for which they will be paid remuneration as per University rules.

Sandeep Kumar
DIRECTOR
 Dated:24.08.2024

Endst. No.Even:

Copy for information & necessary action to :-

1. Dr. Sandeep Kumar, Co-ordinator, (CDOE), H.P. University.
2. The Assistant Registrar (Academic) CDOE HPU, Shimla-5
3. The Joint Controller, (LAD) H.P. University, Shimla-5.
4. The Section Officer, Academic-III, CDOE, HPU, Shimla.
5. The Section Officer, Internal Audit, H.P. University, Shimla-5.
7. The Section Officer, Accounts/Admn. CDOE.
8. Smt. Nisha Sharma, Programmer, CDOE, H.P. University, to upload the said information to the ICDEOL website.
9. The Dealing Assistant (Enquiry), CDOE HPU, Shimla-5.
10. Ms. Neelam Kumari, Lab. Attendant, CDOE, H.P. University, Shimla.
11. Guard file.

K. Kumar
 24/08/24
 Liaison-cum-PRO

H.P. University, Summer-Hill, Shimla-5
(NAAC Accredited 'A' Grade University)
Centre For Distance & Online Education
"Administrative Section"

No. CDOE /8-1/2006-23 /HPU/Admn.

Dated:-17.12.2024

OFFICE ORDER

The Practical /Viva-Voce examinations in respect of M.A. (JMC) 1st, 2nd, 3rd & 4th Semesters for the Academic Session 2024-2025 has been fixed (**Online through Google meet**) as per schedule given below:-

Sr. No.	Course/Semester	Date & time	Venue	Co-ordinator
1.	M.A. (JMC) 1 st Semester (MAJMC22105)	18.12.2024 11:00 a.m. onwards.	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Mass Communication, H.P. University.
2.	M.A. (JMC) 2 nd Semester (MJMC222030 MJMC-206(PR-II)	19.12.2024 11:00 a.m. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Mass Communication, H.P. University.
3	M.A (JMC) 3 rd Semester (MJMC22303) MJMC 303 TP	18.12.2024 1:00 P.M. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Communication, H.P. University.
4.	M.A (JMC) 4 th Semester (MJMC402TH & MJMC-403TH)	19.12.2024 1:00 P.M. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Communication, H.P. University.

The Section Officer (Academic-III) ICDEOL may please ensure that the above information communicated to the concerned students well in time.

K. K. K.
DIRECTOR

Dated: 17.12.2024

Endst. No. Even:

Copy for information & necessary action to :-

1. Dr. Ajay Kumar, Co-ordinator, Deptt. of Journalism & Mass Communication, H.P. University, Shimla
2. The Assistant Registrar (Academic) ICDEOL, HPU, Shimla-5
3. The Joint Controller, (LAD) H.P. University, Shimla-5.
4. The Section Officer (Accounts/ Academic-III), ICDEOL, HPU, Shimla.
5. The Section Officer, Internal Audit, H.P. University, Shimla-5.
6. Ms. Nisha Devi & Vijyant Thakur, Programmer, ICDEOL, H.P. University, to upload the said information to the ICDEOL website.
7. Guard file.

R. K. K.
17/12/2024
Liaison-cum-PRO

H.P. University, Summer Hill, Shimla-5
(NAAC Accredited 'A' Grade University,
Centre for Distance & Online Education
"Administrative Section")

Dated:-9.04.2025

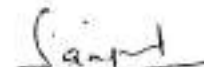
No. ICDEOL/8-1/2024-25/HPU/Admn.

OFFICE ORDER

The Practical examinations in respect of Diploma in Yoga Studies (Yearly Programme) for the Academic Session 2023-24 (January batch) has been fixed at CDOE, H.P. University, Shimla as per schedule given below:-

Sr.No.	Name of Class	Date & time of Practical	Name of Coordinator
1.	Diploma in Yoga Studies (Practical)	11.04.2025 10.00 A.M. onwards	Dr. Arpita Negi, Department of Yoga Studies, H.P. University, Shimla-5

The Section officer (Academic-III) CDOE may ensure that the above information is communicated to the concerned students well in time.


DIRECTOR

Dated: - 9.04.2025

Endst. No.Even:

1. Dr. Arpita Negi ,Deptt. of Yoga, PG Centre, H.P. University, Shimla (Co-ordinator CDOE).
2. The Assistant Registrar (Academic) CDOE, HPU, Shimla-5
3. The Joint Controller, (LAD) H.P. University, Shimla-5.
4. The Section Officer, Accounts CDOE, H.P. University, Shimla-5
5. The Section Officer, Academic-III, CDOE, H.P. University, Shimla
6. The Section Officer, Internal Audit, H.P. University, Shimla-5.
7. Programmer (CDOE) HPU, Shimla to upload the above office order in the website.
8. Guard file/Notice Board


Liaison-cum-PRO

H.P. University, Summer-Hill, Shimla-5
(NAAC Accredited 'A' Grade University)
Centre For Distance & Online Education
"Administrative Section"

No. CDOE /8-1/2006-25 /HPU/Admn.

Dated:-27.06.2025

OFFICE ORDER

The Practical /Viva-Voce examinations in respect of M.A. (JMC) 1st, 2nd, 3rd & 4th Semesters for the Academic Session 2024-2025 has been fixed (**Online through Google meet**) as per schedule given below:-

Sr. No.	Course/Semester	Date & time	Venue	Co-ordinator
1.	M.A. (JMC) 1 st Semester (MAJMC22105)	28.06.2025 10:00 a.m. onwards.	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Mass Communication, H.P. University.
2.	M.A. (JMC) 2 nd Semester (MJMC22203)	30.06.2025 10:00 a.m. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Mass Communication, H.P. University.
3.	M.A. (JMC) 3 rd Semester (MJMC22303)	28.06.2025 12:00 p.m. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Mass Communication, H.P. University.
4.	M.A (JMC) 4 th Semester (MJMC22403)	30.06.2025 11:00 A.M. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Communication, H.P. University.
5.	M.A (JMC) 4 th Semester MJMC22405	30.06.2025 12:00 P.M. onwards	CDOE H P University, Shimla-5	Dr. Ajay Kumar Deptt. of Journalism & Communication, H.P. University.

The Section Officer (Academic-III) ICDEOL may please ensure that the above information is communicated to the concerned students well in time.

(Signature)
DIRECTOR

Dated: 27.06.2025

Endst. No. Even:

Copy for information & necessary action to :-

1. Dr. Ajay Kumar, Co-ordinator, Deptt. of Journalism & Mass Communication, H.P. University, Shimla
2. The Assistant Registrar (Academic) ICDEOL, HPU, Shimla-5
3. The Joint Controller, (LAD) H.P. University, Shimla-5.
4. The Section Officer (Accounts/ Academic-III), ICDEOL, HPU, Shimla.
5. The Section Officer, Internal Audit, H.P. University, Shimla-5.
6. Ms. Nisha Devi & Vijyant Thakur, Programmer. ICDEOL, H.P. University, to upload the said information to the ICDEOL website.
7. Guard file.

(Signature)
Liaison-cum-PRO

X

(NAAC Accredited 'A' Grade University)
Centre For Distance & Online Education,
"Administrative Section"

No. ICDEOL/8-1/2006-22/HPU/Admn.

Dated:-12.08.2025

OFFICE ORDER

The schedule of Practical Examinations in respect of Diploma in Tourist Guide (DTG) 2nd Semester (On job Training Report and General Viva-voce) has been fixed at the CDOE Building, H.P. University, Shimla-5 as per schedule given below:-

Sr. No.	Course/Semester	Date & time	Venue	Co-ordinator
1.	DTG- 2 nd Sem.	21.08.2025 10:00 A.M. Onwards	CDOE, H P University, Shimla-5	Er. Ashok Kashyap Deptt. of Computer Science, CDOE, HP University.

The Section Officer (Academic-III) CDOE may please ensure that the above information is communicated to the concerned students well in time. Neelam Kumari, Lab. Attendant will assist in the Practical examinations on the date mentioned above for which they will be paid remuneration as per University rules.

Ashok Kashyap
12/8/25
DIRECTOR

Dated: 12.08.2025

Endst. No. Even:

Copy for information & necessary action to :-

1. Er. Ashok Kashyap, Co-ordinator, DDS (CDOE), H.P. University, Shimla
2. The Assistant Registrar (Academic) CDOE HPU, Shimla-5
3. The Joint Controller, (LAD) H.P. University, Shimla-5.
4. The Section Officer, Academic- III, CDOE, H.P. University, Shimla.
5. The Section Officer, Internal Audit, H.P. University, Shimla-5.
7. The Section Officer, Accounts/Admn. CDOE.
8. Smt. Nisha Sharma, Programmer, CDOE, H.P. University, to upload the said information to the ICDEOL website.
9. The Dealing Assistant (Enquiry), CDOE HPU, Shimla-5.
10. Ms. Neelam Kumari, Lab. Attendant, CDOE, H.P. University, Shimla.
11. Guard file.

B. L. Sharma
12/8/25
Liaison-cum-PRO